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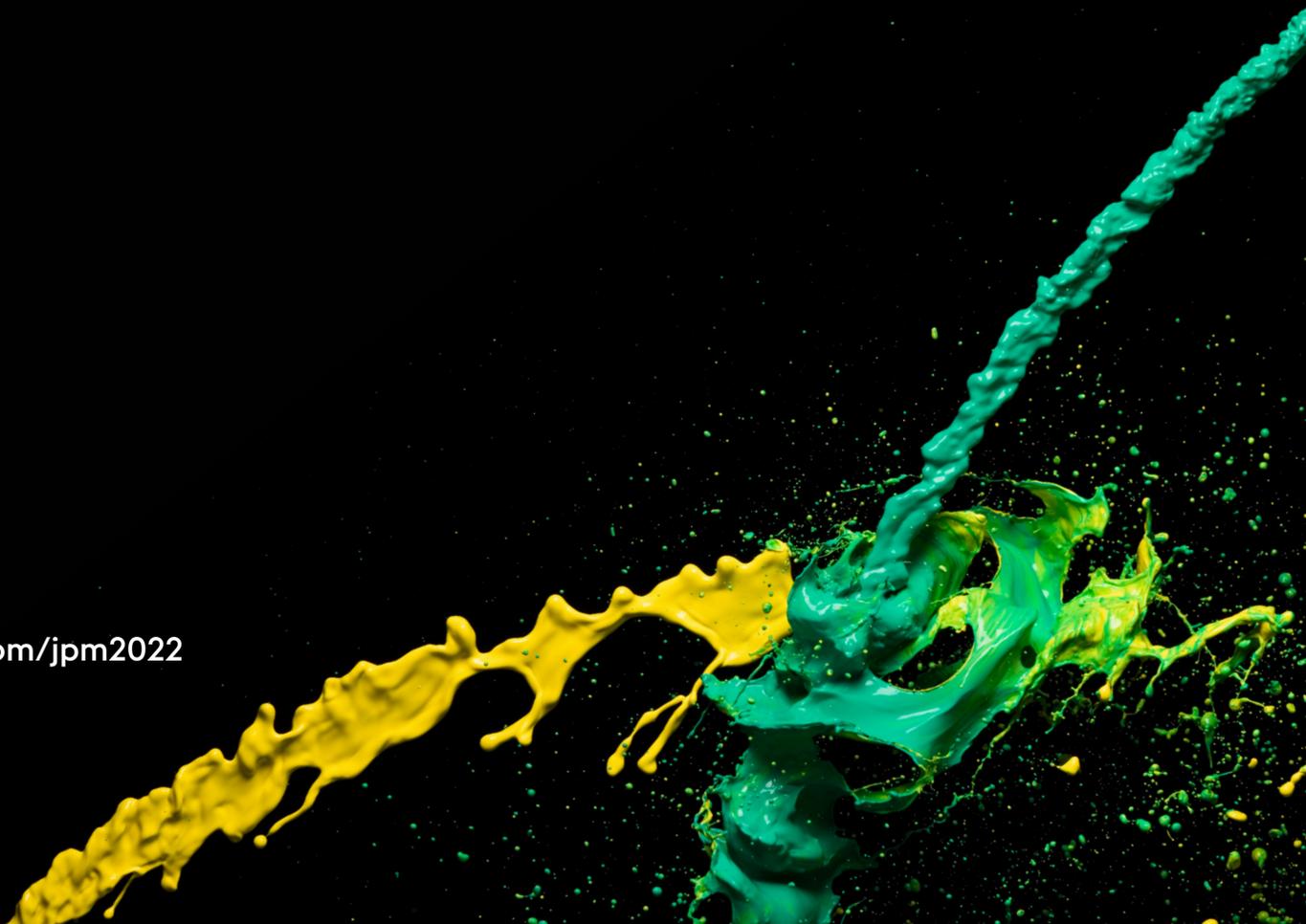


Building a better
working world

MCDERMOTT AND EY AT THE 2022 J.P. MORGAN HEALTHCARE CONFERENCE

JANUARY 10-14, 2022

mwe.com/jpm2022



JOIN US

At this year's exclusive event, you'll hear from established executives, emerging standouts, innovators and investors from across the industry for an exceptional virtual program.

Our panelists will highlight emerging trends and identify key implications of current events in digital health, life sciences, healthcare private equity, and hospitals and health systems—all so you can develop effective, long-term strategies in today's rapidly evolving healthcare space. Together, we'll set out a roadmap for forging deals, funding agreements and shaping the industry in 2022 and beyond.

McDermott and EY look forward to welcoming you at this year's program as we tackle the most pressing topics in healthcare acquisition and financing, joint ventures, collaborations and innovation.

UNIQUE VIRTUAL EVENT

Opt in to connect with industry leaders and investors through a unique virtual experience designed to share insights on top industry trends.

SIX SUBSTANTIVE PROGRAMS

We'll explore critical business and legal issues encountered by investors in the healthcare and life sciences industry. We will address emerging trends in Digital Health, Life Sciences, Healthcare Private Equity, Acceleration Capital, Hospitals and Health Systems, and European Healthcare Private Equity.

PROMINENT SPEAKERS

Our distinguished panelists include leading investors, investment bankers, key executives, innovation leaders from hospitals and health systems and cutting-edge advisors.

REGISTRATION

To register for the virtual experience, visit mwe.com/jpm2022.

OVERVIEW

All times are displayed in EST

MONDAY, JANUARY 10

10:30 am – 12:45 pm

LIFE SCIENCES INVESTMENT FORUM

- Welcome and Opening Remarks
- FirePower M&A 2022: BioPharma
- FirePower M&A: MedTech

TUESDAY, JANUARY 11

11:00 am – 1:30 pm

DIGITAL HEALTH PIONEERS FORUM

- Welcome and Opening Remarks
- Disruptive Digital Health Models
- Data and Analytics: Fireside Chat with Dr. David Rhew, Global Chief Medical Officer & Vice President of Healthcare, Microsoft
- Retail's Growing Role in Digital Health: Fireside Chat with Deborah Di Sanzo, President, Best Buy Health
- Digital Health Connectors: Bridging Industry Players

WEDNESDAY, JANUARY 12

11:00 am – 2:00 pm

HEALTHCARE PRIVATE EQUITY LEADERS FORUM

- Welcome and Opening Remarks
- COVID-19, The Economy and Where It Goes From Here
- Washington Outlook: Regulatory Predictions and the Impact on Investors
- The Deal Market 2022: What's Trending in Healthcare Sectors
- Insider Outlook on Private Equity's Latest Spree in Pharma Services Investments

2:00 – 3:15 pm

ACCELERATION CAPITAL FORUM

- Welcome and Market Outlook
- Acceleration Capital Panel
- Closing Fireside Chat with Glen Tullman, Chief Executive Officer, Transacarent and Founder & Managing Partner, 7wireVentures

THURSDAY, JANUARY 13

11:00 am – 1:00 pm

HOSPITALS & HEALTH SYSTEMS FORUM

- Welcome and Opening Remarks
- The Chief Strategy Officer Perspective: Driving Change Post-COVID
- Washington Update: Regulatory and Policy Issues Impacting Providers

FRIDAY, JANUARY 14

8:30 – 9:30 am

EUROPEAN HEALTHCARE PRIVATE EQUITY FORUM

- Welcome and Opening Remarks
- The Rise and Rise of Global Healthcare Transatlantic Transactions: The Importance of Europe in a Global Portfolio

SCHEDULE

JANUARY 10, 2022 LIFE SCIENCES INVESTMENT FORUM

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10:30 – 10:35 am

WELCOME AND OPENING REMARKS

- Arda Ural, Americas Industry Markets Leader, Health Sciences and Wellness, Ernst & Young LLP

10:35 – 11:40 am

FIREPOWER M&A 2022: BIOPHARMA

In the wake of the global health crisis, investments in biopharma have never been hotter. Elite investors will gather to discuss the future of the industry and the top trends of 2022, including:

- The M&A and transactions outlook in 2022
 - The value of alliances in strengthening market position
 - How increased investor competition will shape biopharma in the coming year
- Mert Aktar, Head of Corporate Development, Kite, a Gilead Company
 - Garo H. Armen, PhD, Chairman and Chief Executive Officer, Agenus, Inc.
 - Barbara Krebs-Pohl, Chief Integration Officer and SVP, Head of Global BD&L and Alliance Management, MorphoSys

MODERATOR: Subin Baral, Global Deals Leader, Life Sciences, Ernst & Young LLP

11:45 am – 12:45 pm

FIREPOWER M&A: MEDTECH

Soaring valuations and the ready availability of capital in the sector are driving forces for transformational M&A. Discover creative approaches to dealmaking strategies in MedTech to secure future growth.

- Christopher Cleary, Vice President, Corporate Development, Medtronic
- Mike Drazin, Chief Financial Officer, Medline
- Kendall Garrison, Partner, TPG Capital
- J.P. Peltier, Global Group Head, Healthcare Investment Banking, Piper Sandler
- Vernessa Pollard, Co-Chair of Life Sciences, McDermott Will & Emery

MODERATOR: John Babitt, Partner, Life Sciences, Ernst & Young LLP

SCHEDULE

JANUARY 11, 2022 DIGITAL HEALTH PIONEERS FORUM

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11:00 – 11:05 am

WELCOME AND OPENING REMARKS

- Dale Van Demark, Co-Chair of Digital Health, McDermott Will & Emery
- Rachel Hall, US Consulting Digital Health and Smart Health Experience Leader, Ernst & Young LLP

11:05 – 11:50 am

DISRUPTIVE DIGITAL HEALTH MODELS

Rapid developments in healthcare technology, improved data collection and consumer demand for tech-enabled healthcare are all driving positive disruption in digital health. This panel features a discussion with digital health leaders on:

- The role of health technology in improving patient care and addressing social determinants of health
 - The state of AI-driven care in healthcare and efforts to address bias and improve diversity
 - The value of disruptive models in empowering clinicians with collective intelligence from the broader healthcare community
 - How the consumerization of care is changing the health tech game
- Rick Abramson, MD, MHCDS, FACR, Chief Clinical Strategy Officer, Covera Health
 - Dan Brillman, Co-Founder and Chief Executive Officer, Unite Us
 - Dr. Michelle Perugini, Chief Executive Officer and Co-Founder, Presagen
 - Tom X. Lee, Chief Executive Officer & Founder, Galileo

MODERATORS:

- Jiayan Chen, Partner, McDermott Will & Emery
- Kenny O'Neill, Principal, Consulting, Digital Health, Ernst & Young LLP

11:50 am – 12:20 pm

DATA AND ANALYTICS: FIRESIDE CHAT WITH DR. DAVID RHEW, GLOBAL CHIEF MEDICAL OFFICER & VICE PRESIDENT OF HEALTHCARE, MICROSOFT

Telehealth and technology continue to address health disparities and increase patient engagement in their own care in the wake of the global health crisis. Learn about Microsoft's approach to bridging gaps in healthcare, the technology they are creating to enhance the customer experience and Microsoft's approach to digital health in 2022 during this one-on-one conversation with Microsoft's Chief Medical Officer.

MODERATORS:

- Rachel Hall, US Consulting Digital Health and Smart Health Experience Leader, Ernst & Young LLP
- Dale Van Demark, Co-Chair of Digital Health, McDermott Will & Emery

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SCHEDULE

JANUARY 11, 2022 DIGITAL HEALTH PIONEERS FORUM

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12:20 – 12:50 pm

RETAIL'S GROWING ROLE IN DIGITAL HEALTH: FIRESIDE CHAT WITH DEBORAH DI SANZO, PRESIDENT, BEST BUY HEALTH

The consumerization of care has been a major force in digital health over the past several years, and some of the industry's top retailers are making major plays into the sector. With their customer-first approaches to service, sophisticated technologies and strong brand recognition among the public, retailers are well positioned to positively disrupt the healthcare space through partnerships, acquisitions or even creating their own means of care delivery. Learn about Best Buy Health's efforts to drive positive change in this one-on-one conversation with Deborah Di Sanzo.

MODERATORS:

- Rachel Hall, US Consulting Digital Health and Smart Health Experience Leader, Ernst & Young LLP
- Lisa Mazur, Co-Chair of Digital Health, McDermott Will & Emery

12:50 – 1:20 pm

DIGITAL HEALTH CONNECTORS: BRIDGING INDUSTRY PLAYERS

The emergence of new and innovative digital health platforms is increasing demand for exceptional consumer experiences and improved data collection to provide better care. From improved data collection through technology integration and wearables to the use of ever-smarter AI, panelists will discuss the revolution in customer care, streamlined communications and the technologies that are essential to connecting the dots among providers, patients and health tech.

- Kristen Valdes, Founder and Chief Executive Officer, b.well Connected Health
- Deborah Kilpatrick, Co-Chief Executive Officer and Executive Chair, Evidation

MODERATORS:

- Kenny O'Neill, Principal, Consulting, Digital Health, Ernst & Young LLP
- Stephen Bernstein, Co-Chair of Digital Health, McDermott Will & Emery

SCHEDULE

JANUARY 12, 2022 HEALTHCARE PRIVATE EQUITY LEADERS FORUM

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11:00 – 11:05 am

WELCOME AND OPENING REMARKS

- Dan Shoenholz, Healthcare Private Equity Leader, EY-Parthenon
- Krist Werling, Co-Head of Private Equity, McDermott Will & Emery

11:05 – 11:25 am

COVID-19, THE ECONOMY AND WHERE IT GOES FROM HERE

The global health crisis has created opportunities for growth in the healthcare market. This panel will share insights on the key drivers for changes in the healthcare landscape post-pandemic.

- Nigel Gault, Chief Economist, EY-Parthenon
- Dan Shoenholz, Healthcare Private Equity Leader, EY-Parthenon

11:25 am – 12:10 pm

WASHINGTON OUTLOOK: REGULATORY PREDICTIONS AND THE IMPACT ON INVESTORS

Changing regulations and investments in patient care are creating unique investment opportunities and challenges for investors. This panel will share insights on navigating the regulatory landscape for PE investments and address the challenges investors face when making transactions.

- Dr. Adaeze Enekeuchi, Operating Partner, Welsh, Carson, Anderson & Stowe
- Brian Fortune, Senior Managing Director, Farragut Square Group
- Mara McDermott, Vice President, McDermott+ Consulting
- Jason Mulvihill, Chief Operating Officer and General Counsel, American Investment Council

MODERATOR: Heather Meade, Principal, Washington Council, Ernst & Young

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SCHEDULE

JANUARY 12, 2022 HEALTHCARE PRIVATE EQUITY LEADERS FORUM

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12:10 – 12:55 pm

THE DEAL MARKET 2022: WHAT'S TRENDING IN HEALTHCARE SECTORS

Healthcare private equity saw an extraordinary pace of transactions in 2021. In this panel, investors will explore the healthcare trends to look forward to in 2022.

- Slavena Bardarova, Principal, EY-Parthenon
- David Berman, Managing Partner, Lorient Capital
- Preston Brice, Partner, Grant Avenue Capital
- Owen Davis, Partner, Martis Capital
- John DiGiovanni, Investment Partner, Arsenal Capital Partners
- Geoff Lieberthal, Partner, Two Sigma Impact

MODERATOR: Fred Levenson, Co-Head of Private Equity, McDermott Will & Emery

12:55 – 1:40 pm

INSIDER OUTLOOK ON PRIVATE EQUITY'S LATEST SPREE IN PHARMA SERVICES INVESTMENTS

Advancements in pharma services are driving PE investments in the subsector in 2022. Investors are turning their attention to advancements in medical devices, lab service tools and more to diversify their portfolios. This panel will explore the future of pharma services and investment opportunities in this growing industry.

- Peter Connolly, Managing Director, Head of North America, Cobepa
- Melanie Fan, Principal, Ampersand Capital Partners
- John Kerins, Managing Director, Cain Brothers
- Katherine Wood, Partner, TPG Capital
- Asif Zaman, Partner, Public Pension Capital

MODERATOR: Krist Werling, Co-Head of Private Equity, McDermott Will & Emery

1:40 – 1:45 pm

CLOSING REMARKS

- Krist Werling, Co-Head of Private Equity, McDermott Will & Emery

SCHEDULE

JANUARY 12, 2022 ACCELERATION CAPITAL FORUM

*All times are
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2:00 – 2:15 pm

WELCOME AND MARKET OUTLOOK

- Megan Zweig, Chief Operating Officer, Rock Health
- Dale Van Demark, Co-Chair of Digital Health, McDermott Will & Emery

2:15 – 3:00 pm

ACCELERATION CAPITAL SESSION

Digital health has never been hotter and investor interest is surging across all stages. From early- to late-stage investments, lines are blurring with increased disruption in the digital health landscape. During this forum, PE and VC leaders will share their approaches to investing in 2022 and beyond.

- Adam Grossman, Partner, Deerfield
- David Mishkin, Senior Vice President, Valtruis, A WCAS Company
- Alyssa Jaffe, Partner, 7wireVentures
- Elizabeth Rockett, Managing Director, Kaiser Permanente Ventures
- Jeff McMahon, Managing Director, Ernst & Young Capital Advisors, LLC

MODERATOR: Brian Gordon, Partner, McDermott Will & Emery

3:00 – 3:15 pm

CLOSING FIRESIDE CHAT WITH GLEN TULLMAN, CHIEF EXECUTIVE OFFICER, TRANSCARENT AND FOUNDER & MANAGING PARTNER, 7WIREVENTURES

In this exclusive conversation, innovative digital health entrepreneur and investor Glen Tullman shares his insights on what he looks for as an early-stage investor, scaling your healthcare business, the role of digital health in transforming care delivery and more.

MODERATOR: Lisa Mazur, Co-Chair of Digital Health, McDermott Will & Emery

SCHEDULE

JANUARY 13, 2022 HOSPITALS & HEALTH SYSTEMS FORUM

All times are
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11:00 – 11:15 am

WELCOME AND OPENING REMARKS

- H. Mallory Caldwell, US Health Leader, Ernst & Young LLP
- Jerry Sokol, Global Head of Health, McDermott Will & Emery

11:15 am – 12:05 pm

THE CHIEF STRATEGY OFFICER PERSPECTIVE: DRIVING CHANGE POST-COVID

Health systems are facing demand for change from internal and external stakeholders alike. Set against the backdrop of the ongoing COVID-19 pandemic, hospitals must navigate heightened cost pressures, resource strains and the demand for better technology experiences from both patients and providers. In this panel, top healthcare innovation leaders share how they are leveraging partnerships, investments, innovation centers and unique business models to survive today and thrive tomorrow.

- Rushika Fernandopulle, Chief Innovation Officer, One Medical
- John Nguyen, Chief Strategy Officer, SSM Health
- Sheri Shapiro, Senior Vice President Chief Strategy Officer, Trinity Health
- Rasu Shrestha, Enterprise Executive Vice President and Chief Strategy and Transformation Officer, Atrium Health

MODERATOR: Adam Sorensen, US Health Integration and Divestiture Leader, EY-Parthenon

12:05 – 12:55 pm

WASHINGTON UPDATE: REGULATORY AND POLICY ISSUES IMPACTING PROVIDERS

Changing regulations, patient expectations and provider needs are driving a storm of change from Washington. From the No Surprises Act effective in January to yearslong efforts to advance value-based care, this panel will explore the key issues hospitals and health systems must watch closely in the year ahead, including:

- The Biden administration's focus on health equity and what that means for health policy
 - Heightened focus on healthcare antitrust policy and enforcement, and how this impacts your business
 - The continuing public health emergency and how it's shaping telehealth, hospital at home and more
 - What's next in the move towards value-based care
- Ashley Fischer, Partner, McDermott Will & Emery
 - Mara McDermott, Vice President, McDermott+Consulting
 - Heather Meade, Principal, Washington Council, Ernst & Young
 - Stephen Parodi, MD, Executive Vice President of External Affairs, Communications and Brand, The Permanente Federation

SCHEDULE

JANUARY 14, 2022

EUROPEAN HEALTHCARE PRIVATE EQUITY FORUM

*All times are
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8:30 – 8:40 am

WELCOME AND OPENING REMARKS

8:40 – 9:30 am

**THE RISE AND RISE OF GLOBAL HEALTHCARE
TRANSATLANTIC TRANSACTIONS:
THE IMPORTANCE OF EUROPE IN A GLOBAL PORTFOLIO**

What role do European markets play in global and US fund portfolios, and to what extent do investments in this space benefit from a transatlantic footprint? Our panel will discuss the wide range of benefits alongside the similarities and differences in dealmaking in competitive global markets, portfolio opportunities and more.

- Marco Bonaiti, Vice President, Apax Partners
- Tony Drabble, Partner, EY-Parthenon
- Henry Elphick, Deputy Chair, European Healthcare Private Equity Association
- Rohin Jain, Managing Director, H.I.G. Capital
- Sharon Lamb, Partner, McDermott Will & Emery
- Dr. Stephan Rau, Partner, McDermott Will & Emery

GUEST FACULTY

Rick Abramson, MD, MHCDS, FACR
Chief Clinical Strategy Officer,
Covera Health

Mert Aktar
Head of Corporate Development,
Kite, a Gilead Company

Garo H. Armen, PhD
Chairman and
Chief Executive Officer, Agenus Inc.

David Berman
Managing Partner,
Lorient Capital

Marco Bonaiti
Vice President,
Apax Partners

Preston Brice
Partner,
Grant Avenue Capital

Dan Brillman
Co-Founder and
Chief Executive Officer, Unite Us

Christopher Cleary
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Development, Medtronic

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Managing Director,
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Owen Davis
Partner,
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John DiGiovanni
Investment Partner,
Arsenal Capital Partners

Deborah Di Sanzo
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Mike Drazin
Chief Financial Officer,
Medline

Henry Elphick
Deputy Chair, European Healthcare
Private Equity Association

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Operating Partner,
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Alyssa Jaffee
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General Counsel, American
Investment Council

John Nguyen
Chief Strategy Officer,
SSM Health

Stephen Parodi, MD
Executive Vice President of External
Affairs, Communications and Brand,
The Permanente Federation

J.P. Peltier
Global Group Head, Healthcare
Investment Banking, Piper Sandler

Dr. Michelle Perugini
Chief Executive Officer & Co-Founder,
Presagen

David Rhew, MD
Global Chief Medical Officer &
Vice President of Healthcare, Microsoft

Elizabeth Rockett
Managing Director,
Kaiser Permanente Ventures

Sheri Shapiro
Senior Vice President and
Chief Strategy Officer, Trinity Health

Rasu Shrestha, MD
Enterprise Executive Vice President
and Chief Strategy and
Transformation Officer, Atrium Health

Glen Tullman
Chief Executive Officer, Transcarent;
Founder & Managing Partner,
7wireVentures

Kristen Valdes
Founder and Chief Executive Officer,
b.well Connected Health

Katherine Wood
Partner,
TPG Capital

Asif Zaman
Partner,
Public Pension Capital

Megan Zweig
Chief Operating Officer,
Rock Health

McDERMOTT FACULTY

Stephen Bernstein

Co-Chair of Digital Health,
McDermott Will & Emery

Jiayan Chen

Partner,
McDermott Will & Emery

Ashley Fischer

Partner,
McDermott Will & Emery

Brian Gordon

Partner,
McDermott Will & Emery

Sharon Lamb

Partner,
McDermott Will & Emery

Fred Levenson

Co-Head of Private Equity,
McDermott Will & Emery

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Mara McDermott

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Slavena Bardarova

Principal,
EY-Parthenon

H. Mallory Caldwell

US Health Leader,
Ernst & Young LLP

Tony Drabble

Health & Life Sciences Sector Lead,
EY-Parthenon UK

Nigel Gault

Chief Economist,
EY-Parthenon

Rachel Hall

US Consulting Digital Health and
Smart Health Experience Leader,
Ernst & Young LLP

Jeff McMahan

Managing Director,
Ernst & Young Capital Advisors, LLC

Heather Meade

Principal, Washington Council
Ernst & Young

Kenny O'Neill

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Ernst & Young LLP

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Adam Sorensen

US Health Integration and
Divestiture Leader,
EY-Parthenon

Arda Ural

Americas Industry Markets Leader,
Health Sciences and Wellness,
Ernst & Young LLP

UPCOMING EVENTS

HPE MIAMI 2022

MARCH 9-10, 2022
MIAMI, FL



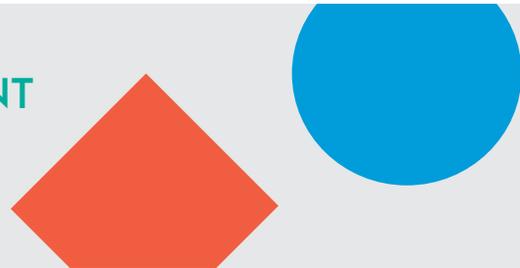
PHYSICIAN PRACTICE MANAGEMENT AND ASC SYMPOSIUM

MARCH 31-APRIL 1, 2022
NASHVILLE, TN



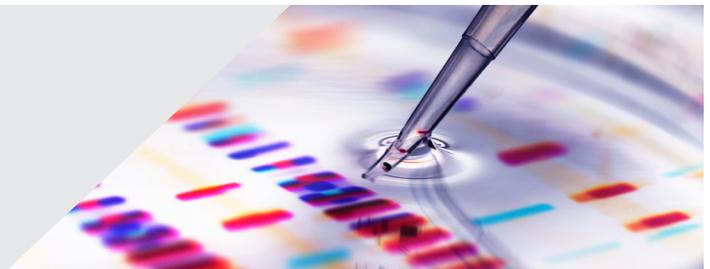
DIGITAL HEALTH SIGNATURE EVENT

MAY 19, 2022
NEW YORK, NY



LIFE SCIENCES DEALMAKING SYMPOSIUM

MAY 28-29, 2022
BOSTON, MA



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THE FUTURE OF HEALTHCARE
PRIVATE EQUITY



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EY SMART HEALTH EXPERIENCE

The time is now for a new patient experience that is digitally connected and consumer-centric.

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2022 EY M&A FIREPOWER REPORT

Read the 10th edition of the annual *EY M&A Firepower report*.

[VIEW HERE](#)

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